

# Presentation of H1 2019 results KRUK Group

September 5th 2019

















## **Agenda**

# **Summary**

**Discussion of the results** 

**Financial statements** 

**Additional information** 



# KRUK in H1 2019: high recoveries from purchased portfolios in Poland and Romania and strong cash EBITDA

# NET PROFIT PLN 167m

Q1 2019: PLN 98m FY 2018: PLN 330m

# CASH EBITDA\* PLN 564m

Q1 2019: PLN 281m FY 2018: PLN 1.005m

# DEBT PORTFOLIOS PLN 874m

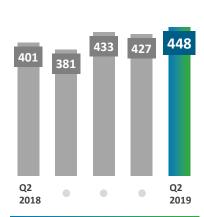
Q1 2019: PLN 427m FY 2018: PLN 1,577m

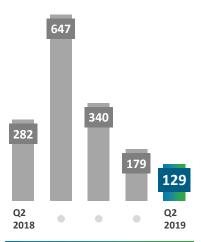
# INVESTMENTS PLN 309m

FY 2018: PLN 1,395m









EPS in H1 2019:

8.9

H1 2018: 10.1



17%

2018 FY: 19%

# PORTFOLIO CARRYING AMOUNT

PLN 4.0bn

Mar 31 2019: PLN 4.1bn Dec 31 2018: PLN 4.1bn NET DEBT/
Cash EBITDA

2.1x

Mar 31 2019: 2.3x Dec 31 2018: 2.3x



#### KRUK in H1 2019 – overview

#### **Net profit**

- At PLN 167.0m, net profit for H1 2019 was 12% lower year on year and accounted for 51% of the 2018 figure.
- Net profit for Q2 stood at PLN 69.1m, affected by negative revaluation of debt portfolios in Slovakia, Romania (corporate portfolios), Italy and Spain.

# Recoveries from purchased debt portfolios

- In H1 2019, recoveries from purchased debt portfolios amounted to PLN 874.3m, representing 55% of the previous year's figure. In the second quarter, KRUK recorded recoveries of PLN 447m, the best quarterly performance in its history.
- KRUK has been reporting strong recoveries in Poland and Romania, accounting for 77% of the total in the first half of the year. KRUK has observed a positive trend in the value of settlement agreements and cases submitted to Italian courts, which will be conducive to higher recoveries in the future.

# Investments in new portfolios

- In H1 2019, the KRUK Group invested PLN 308.9m in debt portfolios with a total nominal value of PLN 3.3bn. The value of investments in the second quarter reached PLN 129.4m, and the nominal value of purchased debt was PLN 1.9bn.
- The total amount for the first six months of the year includes a debt assignment transaction with Getback Recovery S.R.L. on the Romanian secondary market. On June 8th, KRUK signed an agreement for purchase of unsecured debts for PLN 37.4m.
- KRUK expects the return on the investments to be higher than on the purchases made in the last two years.

#### Sound balance sheet and good access to financing

- In H1 2019, KRUK issued bonds (both in public and private placements) with a total nominal value of PLN 190m, confirming Polish investors' interest in its debt instruments.
- With a net interest-bearing debt to equity ratio of 1.3x and flexible access to financing, KRUK is well
  positioned to increase its investment activity in Poland, Romania and other European countries.
- After the end of the first half of the year, KRUK successfully carried out the public offering bonds with a total value of PLN 25m. 899 investors were interested who signed up for PLN 55.7m. The reduction was higher than 55%. The 5years bonds series AJ1 bear variable interest rate at 3M WIBOR plus 350 bps.



#### KRUK in H1 2019 – overview

#### **Wonga investment**

- On April 30th 2019, KRUK signed an agreement to acquire all shares in wonga.pl sp. z o.o., an online lender operating in Poland. The transaction was earlier approved by the President of the Office of Competition and Consumer Protection.
- The transaction value is PLN 97.0m, comprising the value of the shares in the acquired company (PLN 0.8m) and a loan for the Company to pay off the seller's debt in the amount of PLN 96.2m.
- The company's revenue for May and June reached PLN 9.7m, and its EBITDA was PLN -0.4m. Wonga's loan portfolio rose by PLN 24.7m in the period, to PLN 112.0m.

#### **Dividend**

- On June 25th, in line with the Management Board's recommendation, the KRUK General Meeting resolved to pay dividend for 2018, of PLN 5 per share (PLN 94.7m in total). The payment was made on July 10th 2019.
- It was the fifth consecutive dividend payment (the first distribution from profits was made by KRUK in 2014). In total, the Company has paid out PLN 287.6m in dividends.



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### **Purchased portfolios – Poland**





(PLNm)	H1 2019	H1 2018	2018	yoy
EXPENDITURE ON DEBT PORTFOLIOS	117.8	291.7	626.6	-60%
RECOVERIES	400.3	367.4	767.5	9%
PORTFOLIO CARRYING AMOUNT	1,885.6	1,652.4	1,841.9	14%
REVENUE FROM PURCHASED PORTFOLIOS	283.7	278.7	538.0	2%
INCLUDING FROM REVALUATION	43.4	51.7	N/A	-16%
PORTFOLIO PROFITABILITY (LTM)***	31%	36%	33%	-5 pp



- In H1 2019, the supply of retail debt amounted to PLN 8.6bn, including PLN 3bn on the primary market, at a cost of PLN 0.8bn.
- The average prices as for the primary market amounted to 15%. Including the secondary market, prices achieved the level of 9%.
- Increased activity of non-bank financial institutions has been seen on the supply market, with supply from banks lower than KRUK's expectations.

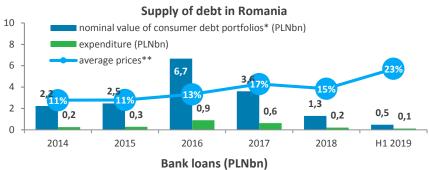
- In H1 2019, KRUK made fewer investments, although the expected returns were higher than expected.
- Recoveries from unsecured retail portfolios were in line with expectations despite changes in the legal environment.
- Strong recoveries from unsecured retail portfolios justified an upward revaluation. Concurrently, following a review of the planned dates for obtaining recoveries from the secured part of the portfolio, KRUK recognised an impairment loss. As a result of two partially offsetting factors, KRUK recognised revaluation totalling PLN 43.4m.
- The value of the Polish debt portfolio is PLN 1.9bn, which represents 46% of the total value of the Group's debt portfolios.
- The lower rate of return on the portfolio in H1 2019 was attributable, among other things, to lower revaluation of the portfolio relative to the same period of the previous year.

<sup>\*</sup>Consumer portfolios = unsecured retail debt + non-mortgage SME debt.

<sup>\*\*</sup>Average price as % of nominal value.

<sup>\*\*\*</sup>LTM portfolio profitability calculated as the sum of revenue from portfolios purchased in the last 12 months divided by the arithmetic mean of the portfolio value at the beginning and at the end of the last 12 months

## **Purchased portfolios – Romania**





(PLNm)	H1 2019	H1 2018	2018	yoy
EXPENDITURE ON DEBT PORTFOLIOS	147.4	27.9	147.5	428%
RECOVERIES	270.4	263.5	527.7	3%
PORTFOLIO CARRYING AMOUNT	972.8	905.8	932.2	7%
REVENUE FROM PURCHASED PORTFOLIOS	179.1	228.5	413.9	-22%
INCLUDING FROM REVALUATION	51.8	86.7	N/A	-40%
PORTFOLIO PROFITABILITY (LTM)***	39%	53%	46%	-14p.p.



- The fiscal changes in Romania reduced the supply of debt portfolios originating from banks in 2018. The market started a slow recovery in H2 2018.
- In the first half of 2019 on the Romanian market we noticed growth of value in banking portfolios offered for sell, compared to the similar period of 2018.
- KRUK expects growing trend in supply till the end of the year for all assets, including SME&corporate.

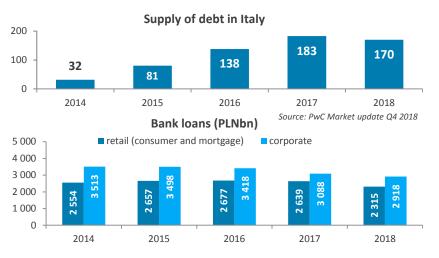
- KRUK's expenditure in H1 2019 was higher than planned and on a par with the 2018 figure.
- Recoveries from unsecured retail portfolios remain strong.
- Strong recoveries from unsecured retail debt portfolios justified an upward revaluation.
- Following a review of the planned dates of obtaining recoveries from the secured part of the debt portfolio, KRUK recognised a negative revaluation of PLN 11,7m.
- As a result of two partially offsetting effects, the Group recognised revaluation totalling PLN 51.8m in H1 2019, what among other things, results with lower rate of return on the portfolio compared with the correspondeing period of the previous year.
- The value of the Romanian debt portfolio is PLN 1.0bn, which represents 24% of the total value of the Group's debt portfolios.

<sup>\*</sup>Consumer portfolios = unsecured retail debt + non-mortgage SME debt.

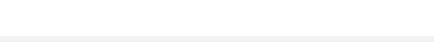
<sup>\*\*</sup>Average price as % of nominal value.

<sup>\*\*\*</sup>LTM portfolio profitability calculated as the sum of revenue from portfolios purchased in the last 12 months divided by the arithmetic mean of the portfolio value at the beginning and at the end of the last 12 months

### **Purchased portfolios – Italy**



(PLNm)	H1 2019	H1 2018	2018	yoy
EXPENDITURE ON DEBT PORTFOLIOS	0.0	68.2	268.3	N/A
RECOVERIES	85.1	60.4	126.0	41%
PORTFOLIO CARRYING AMOUNT	709.1	594.9	742.9	19%
REVENUE FROM PURCHASED PORTFOLIOS	59.3	35.2	57.9	68%
INCLUDING FROM REVALUATION	-27.2	-35.1	N/A	29%
PORTFOLIO PROFITABILITY (LTM)*	13%	2%	9%	11pp



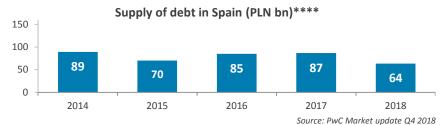
- In 2019 we observe lower number of banking portfolios offered for sell. We expect that banks will start to sell more fresh cases.
- The volumes of cases offered by non banking sector and the number of portfolios offered on the secondary market are systematically increasing.

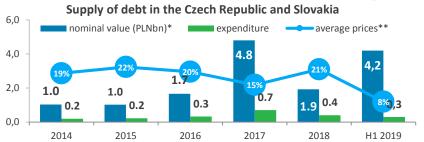
- In H1 2019, KRUK did not make any new investments in Italy, focusing on its purchased portfolios and further streamlining of its operating process.
- Despite a 40% increase year on year, recoveries in H1 2019 were lower than expected.
- The negative revaluation of PLN -27.2m in H1 2019 was mainly attributable to lower projected recoveries under amicable settlement from a high-value portfolio purchased in 2018. In addition, KRUK recognised positive revaluation of portfolios purchased in 2016.
- KRUK refers significantly more cases to court than originally planned, which, coupled with a number of initiatives to improve the operating process, provides a basis for reversing the negative trend in revaluation in the future.
- The value of the Italian debt portfolio is PLN 0.7bn, which represents 17% the total value of the Group's debt portfolios.
- The low rate of return on the Italian portfolio results from relatively large impairment losses reducing revenue for the period.



## **Purchased portfolios – other markets**







(PLNm)***	H1 2019	H1 2018	2018	yoy
EXPENDITURE ON DEBT PORTFOLIOS	43.7	19.3	351.9	126%
RECOVERIES	118.4	71.8	155.5	65%
PORTFOLIO CARRYING AMOUNT	480.4	270.9	560.6	77%
REVENUE FROM PURCHASED PORTFOLIOS	41.7	17.8	60.2	134%
INCLUDING FROM REVALUATION	-36.6	-32.9	N/A	-10%
PORTFOLIO PROFITABILITY (LTM)	22%	9%	14%	13рр

#### Spain

In 2019 we observe increasing share of unsecured debt portfolios offered for sell. The ongoing consolidation in the banking sector and the accompanying sales of portfolios have a significant impact on this trend.

#### **Czech Republic and Slovakia**

• The growth of the market in 2019 results from the sale of receivables by one of the financial institutions leaving the Slovak market.

- In the first half of 2019, KRUK made relatively small investments in Spain, focusing on its purchased portfolios and further streamlining of its operating processes. Investments in the Czech Republic and Slovakia were made as planned.
- The negative revaluation in H1 2019 is chiefly attributable to:
  - o a PLN 28.0m impairment loss in Spain, recognised as a result of a negative change in recoveries under amicable settlement, purchased in 2018;
  - o a PLN 19.1m impairment loss in Slovakia, recognised as a result of implementing post-inspection recommendations from the National Bank of Slovakia and suspending collection of debt purchased from a financial institution.
  - The low rate of return on portfolios in the 'other markets' segment results from relatively large impairment losses reducing revenue for the period.

<sup>\*</sup>Consumer portfolios = unsecured retail debt + non-mortgage SME debt.

<sup>\*\*</sup>Average price as % of nominal value.

<sup>\*\*</sup>Financial data for assets bought in Spain, Czech Republic, Slovakia and Germany

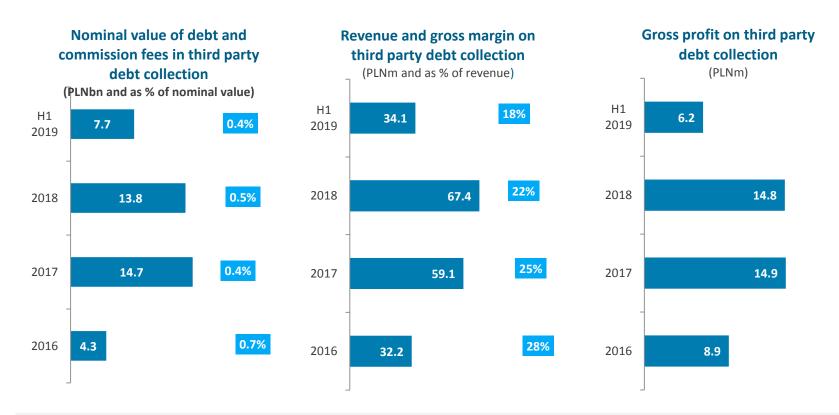
# KRUK Group in H1, by segment



(PLNm)	Poland	Romania	Italy	Other	Head Office	Total	
EXPENDITURE ON DEBT PORTFOLIOS	292 627	147 <sub>28</sub> 148	268	352	N/A	H1 2019 H1 201	18 2018
	118	28	0 68	44 19		309 407	1,395
RECOVERIES	400 367 768	270 264 528	85 <sub>60</sub> 126	118 <sub>72</sub> 155	N/A	874 763	1,577
PORTFOLIO CARRYING AMOUNT (PLNbn)	1.9 1.7 1.8	1.0 0.9 0.9	0.7 0.6 0.7	0.5 0.3 0.6	N/A	4.0 3.4	4.1
REVENUE	320 304 591	186 234 425	66 39 69	50 28 80	N/A	622 604	1,165
PURCHASED DEBT PORTFOLIOS	284 279 538	179 229 414	59 35 58	42 18 60	N/A	564 560	1,070
CREDIT MANAGEMENT SERVICES	13 13 26	6 5 10	7 4 11	8 10 20	N/A	34 32	67
WONGA	10				N/A	<b>10</b> N/A	N/A
OTHER ACTIVITIES	14 13 27	0.4 0.1 0.4	0 0 0	0 0 0	N/A	14 13	27
EBITDA*	190 166	135 187	-18 -18	-15 -25	-36 -30 N A	256 280	N/A



## Performance of the third party debt collection business

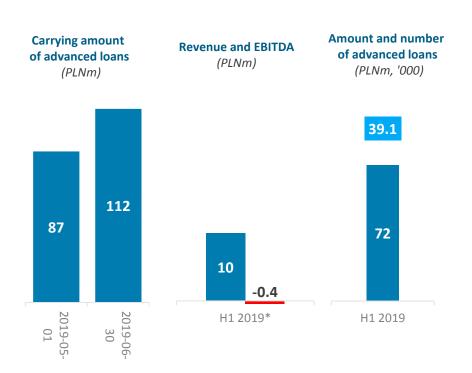


KRUK provides third party debt collection services in Poland, Romania, Spain and Italy.



## Wonga's H1 performance (May and June 2019)

Wonga is an online lender operating in Poland. The company launched its operations in Poland in April 2013, and in April 2019 it was incorporated into the KRUK Group. Wonga is a company from the new tech industry, focusing on modernity and innovation. Wonga offers its products to customers who know how to manage their budgets and financial liquidity. Such customers are provided with convenient online access to financial products. Wonga focuses on selling instalment loans, which today account for 90% of its portfolio.



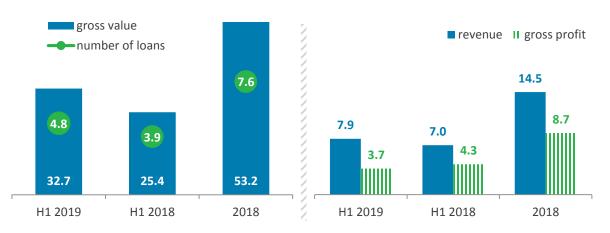
- At the end of H1 2019, Wonga's loan portfolio was worth PLN 112.0m; in the period May–June, it provided financing of PLN 72m, having sold 39.1 thousand products.
- The team focuses on building a low-risk customer portfolio.
- Wonga has launched a new client communication campaign featuring Piotr Fronczewski, a famous Polish theatre, film and dubbing actor.
- The company's operating activities and financial performance in the first months following the transaction are in line with the expectations at the time of acquisition.
- Potential amendments to Polish law may significantly change the non-banking consumer loan market, restricting the operations of lending companies or compelling some of them to withdraw from the market. Wonga focuses on acquiring customers with a low risk profile, expanding its operations in this very segment.



## Novum's and ERIF's performance

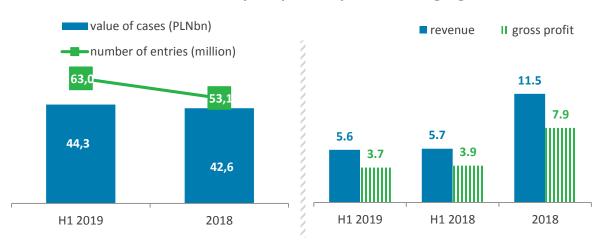
#### Novum year-on-year performance - financial highlights

(in PLNm and thousands of loans)



The NOVUM service is dedicated to the KRUK Group's debtors in Poland and Romania who have repaid their debts or are repaying them in a timely manner, but bank loans are not available to them.

#### **ERIF Biuro Informacji Gospodarczej – financial highlights**



ERIF's operating activities consist in collection, processing and provision of credit information on natural persons and businesses.



## **Agenda**

Introduction

**Debt market** 

**Operating activities** 

**Financial performance** 

**Additional information** 



# **KRUK Group – statement of profit or loss**

PLNm	H1 2019	Q2 2019	Q1 2019	H1 2018	Q2 2018	Q1 2018	H1 2019/ H1 2018	FY 2018
Purchased debt portfolios								
Expenditure on debt portfolios	308.9	129.4	179.5	407.2	281.8	125.4	-24%	1,394.6
Recoveries	874.3	447.6	426.7	763.1	400.7	362.4	15%	1,576.8
Statement of profit or loss								
Operating income	621.6	315.9	305.7	604.9	319.6	285.3	3%	1,164.8
Purchased debt portfolios	563.9	283.2	280.7	560.3	295.9	264.4	1%	1,070.0
including revaluation	31.4	6.8	24.6	70.4	47.5	22.9	-55%	107.4
Credit management services	34.1	16.3	17.8	31.7	17.2	14.5	8%	67.4
Other products and services	23.6	16.4	7.2	13	6.6	6.4	82%	27.4
Gross profit	342.2	163.9	178.3	358.2	193.9	164.3	-4%	663.9
Gross profit margin	55%	52%	58%	59%	58%	58%	-4 pp	57%
Purchased debt portfolios	327.6	157.5	170.1	343.6	186.3	157.3	-5%	632.7
Credit management services	6.2	2.4	3.8	6.9	3.8	3.1	-10%	14.8
Other products and services	8.4	4	4.4	7.7	3.7	4.0	9%	16.4
Overheads	-85.3	-45.4	-39.9	-78.6	-40.4	-38.2	<b>9</b> %	161.0
Other income	1.5	0.6	0.9	2.0	1.4	0.6	-25%	4.9
Other expenses	-4.8	-2.0	-2.8	-4.6	-2.9	-1.7	4%	-9.6
EBITDA	253.3	116.9	136.4	277.0	152.0	125.0	-9%	498.2
EBITDA margin	41%	37%	45%	46%	48%	44%	-5 pp	43%
NET PROFIT	167.0	69.1	97.9	189.3	98.6	90.7	-12%	330.4
Net profit margin	27%	22%	32%	31%	31%	32%	-4 pp	28%
ROE rolling	17%	17%	18%	16%	16%	17%	1 pp	19%
CASH EBITDA	563.6	281.2	282.4	479.8	256.8	223.0	17%	1,005.0



# **KRUK Group – cash flows (presentation format)**

PLNm	H1 2019	Q2 2019	Q1 2019	H1 2018	Q2 2018	1Q 2018	2018	H1 2019/ H1 2018
Cash flows from operating activities:	460.6	238.171	222.451	428,8	213,2	215,7	897,7	7%
Recoveries from debtors – purchased debt portfolios	874,3	447,6	426,7	763,1	400,7	362,4	1 576,8	15%
Operating costs – purchased debt portfolios	-236.3	-125.7	-110.6	-219.7	-112.5	-107.2	-437.3	8%
Operating margin – credit management	6.2	2.4	3.8	6.9	3.8	3.1	14.8	-10%
Administrative expenses	-85.3	-45.4	-39.9	-78.6	-40.4	-38.2	-161.0	9%
Other operating cash flow	-98.3	-40.8	-57.5	-42.9	-38.4	-4.4	-95.6	-56%
Cash flows from investing activities:	-394.8	-210.8	-184	-418.6	-288.1	-130.5	-1 411.7	-6%
Expenditure on debt portfolio purchases	-308.9	-129.4	-179.5	-407.2	-281.8	-125.4	-1 394.6	-24%
Other investing cash flow	-85.9	-81.3	-4.6	-11.4	-6.3	-5.1	-17.1	-87%
Cash flows from financing activities	170.6	179.6	-9.0	-13.6	32.4	-46.0	488.0	N/D
Issue of shares	0.0	0.0	0.0	94.0	94.0	0.0	94.0	N/D
Increase in borrowings and lease liabilities	890.5	537.7	352.8	716.0	517.4	198.6	2 395.4	24%
Issue of bonds	190.0	50.0	140	0.0	0.0	0.0	65.0	N/D
Decrease in borrowings and lease liabilities	-880.9	-419.2	-461.7	-603.6	-384.5	-219.1	-1 755.4	46%
Redemption of bonds	-50.0	-50.0	0	-15.0	-15.0	0.0	-115.0	233%
Other financing cash flow	21.0	61.0	-40	-205.0	-179.5	-25.5	-7.9	N/D
Net cash flows:	236.4	191.2	45.2	-3.4	-42.5	39.2	-26.0	N/D



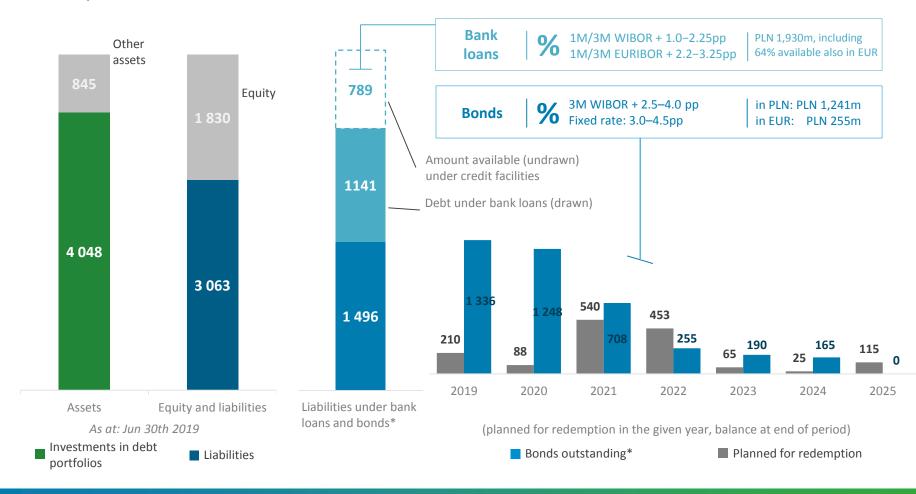
# The KRUK Group – selected items of the statement of financial position (presentation format)

PLNm	Jun 30 2019	Dec 31 2018	Jun 30 2018
ASSETS			
Cash and cash equivalents	383.7	147.3	162.5
Investments in debt portfolios and loans	4,243.0	4,157.0	3,486.2
Other assets	266.2	177.9	200.1
Total assets	4,892.9	4,482.2	3,848.8
EQUITY AND LIABILITIES			
Equity	1,830.4	1,732.8	1,646.1
of which: Retained earnings	1,448.2	1,376.1	1,235.3
Liabilities	3,062.5	2,749.4	2,202.7
of which: Bank loans and leases	1,208.5	1,140.2	612.0
Bonds	1,494.6	1,359.9	1,394.9
Total equity and liabilities	4,892.9	4,482.2	3,848.8
METRICS			
Interest-bearing debt	2,703.1	2,500.0	2,006.9
Net interest-bearing debt	2,319.3	2,352.7	1,844.4
Net interest-bearing debt to equity (x)	1.3	1.4	1.1
Interest-bearing debt to 12-month cash EBITDA (x)	2.1	2.3	2.1



# KRUK has ample room on its balance sheet and enjoys access to robust financing sources to fund further investments

Net debt/equity 1.3x Net debt/cash EBITDA: 2.1x





# **Agenda**

Introduction

**Debt market** 

**Operating activities** 

**Financial performance** 

**Additional information** 



### **IR** events

#### Financial statements release dates in 2019

Date	Financial statements
March 7th	2018 full-year financial statements
April 25th	Q1 2019 financial statements
September 5th	H1 2019 financial statements
October 24th	Q3 2019 financial statements

#### **Selected IR events planned for 2019**

Date	Event
Jan 15	J.P. Morgan Cazenove CEEMEA Opportunities Conference, <b>London</b>
Mar 18-19	PKO BP Polish Capital Market 2019, London
Mar 20	Carnegie Debt Collectors Day, <b>Stockholm</b>
Mar 21	Pekao Financial Sector in Poland-outlook for 2019, Warsaw
Apr 11-12	PKO BP CEMEA New York Conference, New York
May 21-22	Wood MidCap Gems of Emerging Europe, Warsaw
May 31-Jun 02	WallStreet 2019, Karpacz
Sep 18	Raiffeisen Polish Day, <b>Bucharest</b>
Sep 30	Wood Polish Innovation & Growth, Stockholm
Oct 28-29	Auerbach Frontier & Emerging Conference, New York
Dec 03-06	WOOD Winter 2019, Prague

#### **Most recent recommendations**

Date	Institution	Recommendation	Target price
April 2019	DM PKO BP	BUY	236.0
March 2019	Erste Group	SELL	85.0
February 2019	Ipopema	SELL	128.8

For more information, go to

pl.kruk.eu/relacje-inwestorskie/raporty/raporty-analityczne

#### **Sell-side analysts covering KRUK**

Institution	Analyst	Email address
Vestor DM	Michał Fidelus	michal.fidelus@vestor.pl
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