

### Presentation of H1 2016 results KRUK Group

August 28th 2016







ProsperoCapital

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#### Agenda

### Introduction

**Debt market** 

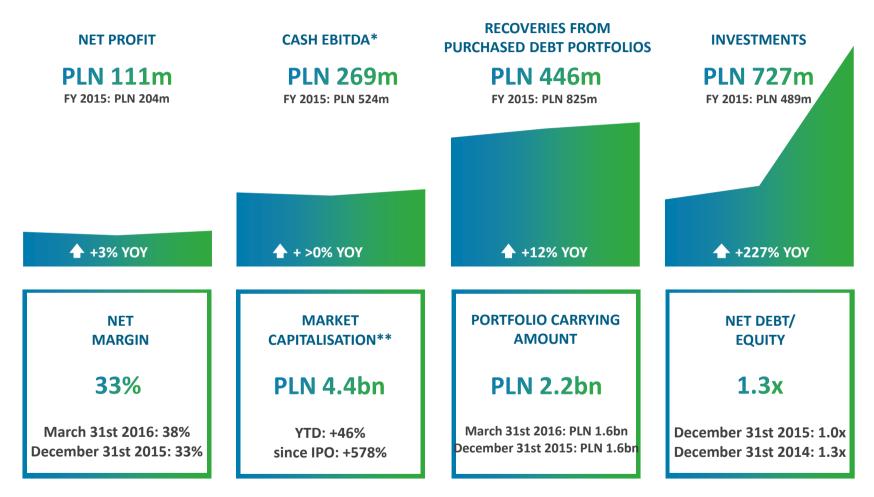
**Operating activities** 

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**Additional information** 



### KRUK in H1 2016: PLN 111m in net profit and record-high investments of PLN 727m



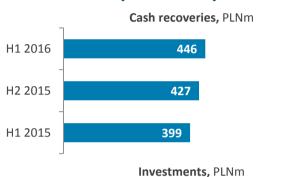


#### KRUK in H1 2016: strong recoveries, record-high portfolio purchases and good access to financing sources

High recoveries	<ul> <li>Recoveries from purchased debt portfolios reached PLN 446.5m, up 12% year on year. In Q2 alone, KRUK reported recoveries of PLN 229.6m, representing the Company's best quarter result to date.</li> <li>Over the past five quarters, KRUK has maintained debt recoveries at a high level, in excess of PLN 200m.</li> </ul>
Record-high investments	<ul> <li>In H1 2016, the KRUK Group invested PLN 727.5m in 31 debt portfolios with a total nominal value of PLN 6.4m. Investments were up 227% year on year. In Q2 alone, the value of investments rose by nearly PLN 663.4m.</li> <li>In Q2 2016, KRUK closed two major transactions – acquisition of PRESCO's Polish portfolio with a nominal value of PLN 2.7bn for PLN 194m, and acquisition of a debt portfolio from MPS with a nominal value of PLN 1.5bn for PLN 222m. KRUK also acquired the first portfolio in Spain and currently invests in seven countries.</li> <li>H1 investments do not include the acquisition of majority portfolio interests with a nominal value of PLN 2.6bn in collaboration with the World Bank. With that investment included, KRUK's year-to-date published investments amount to PLN 0.9bn.</li> <li>In H2 2016, we expect banks to engage more actively in debt sale.</li> </ul>
Good access to financing	<ul> <li>In H1 2016, KRUK issued three series of 5-year bonds under a public offering with a total value of PLN 265m and interest rate of WIBOR 3M + 3.15 pp, as well as three series of bonds under a private placement with a total value of PLN 257.9m and interest rate of WIBOR 3M + from 2.5 (3-year) to 3.25 pp (6-year).</li> <li>After quarter end, KRUK launched its first-ever private placement of bonds with a nominal value of PLN 20m and a fixed interest rate of 3%.</li> <li>With net interest-bearing debt to equity ratio at 1.3x, KRUK's balance sheet can easily accommodate future investments.</li> </ul>
Net profit	<ul> <li>In H1 2016, net profit stood at PLN 111.3m, up 3% year on year.</li> <li>In Q2 2016, the net profit stood at PLN 50.4m and was decreased by costs of legal procedures and non-recurring fees and taxes.</li> </ul>



Cash recoveries from purchased debt portfolios increased to PLN 446m, and revenue from other business lines continued to grow



250

220

H1 2016

H2 2015

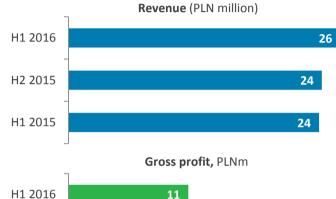
H1 2015

KRUK

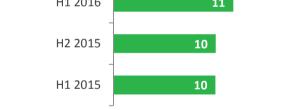
#### **Debt portfolios purchased**

727\*\*

PLN 194m -> P.R.E.S.C.O. portfolio



**Debt collection outsourcing and other services\*** 



(PLNm)	H1 2014	15/14	H1 2015	16/15	H1 2016	2015	% realised
Revenue	263.7	+8.8%	286.8	+18.9%	341.1	611.2	55.8%
EBIT	128.6	-1.9%	126.1	+4.4%	131.7	251.4	52.4%
Cash EBITDA	253.4	+5.6%	267.7	+0.4%	268.8	523.9	51.3%
Net profit	100.1	+7.6%	107.7	+3.3%	111.3	204.3	545%
ROE rolling	27.8%	-	23.4%	-	23.1%	26.0%	-

\* ERIF credit information agencies, Novum loan products

\*\* The amount does not include any investments on debt portfolios purchases as part of collaboration with the World Bank in Romania - the transaction was closed after H1 2016

### Projects with a major bearing on KRUK's performance: Romania-based project with IFC, P.R.E.S.C.O. portfolio, and MPS project in Italy

COLLABORATION WITH THE WORLD BANK IN ROMANIA Nominal value: PLN 2.6m	<ul> <li>In April 2016, KRUK and International Finance Corporation, a member of the World Bank Group, received a notice of acceptance of a bid placed in an investment project in Romania.</li> <li>In August 2016, the contract was signed and the price for the debt portfolio was paid.</li> </ul>
P.R.E.S.C.O. PORTFOLIO Investment cost: PLN 193.7m Nominal value: PLN 2.7bn	<ul> <li>In April, KRUK and P.R.E.S.C.O. closed a transaction involving a transfer of the title to shares from Presco Investments Limited to Secapital S.a.r.l.</li> <li>KRUK took over the operations relating to the purchased portfolio without complications and is currently fully responsible for its management, also through a new branch in Piła.</li> </ul>
ITALIAN PORTFOLIO Investment cost: PLN 221.6m Nominal value: PLN 1.5bn	<ul> <li>In June 2016, KRUK's Italian subsidiary signed a debt assignment agreement with Banca Monte dei Paschi di Siena.</li> <li>The portfolio is to be serviced in liaison with local servicers, with concurrent development of the Company's own operations in Italy.</li> </ul>



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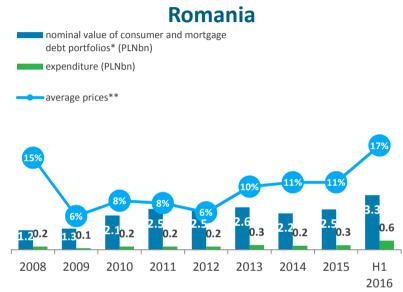
**Additional information** 



# In H1 2016, banks continued to provide an ample supply of new debt. The supply of new debt portfolios is expected to remain strong in H2



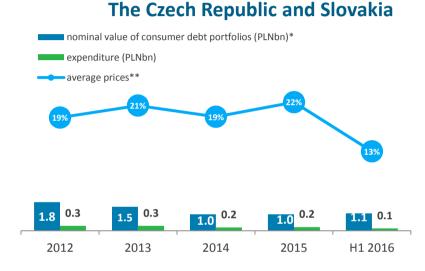
- In H1 2016, supply reached PLN 8.0bn and was nearly 50% higher than in H1 2015 due to the sale of the P.R.E.S.C.O. portfolio on the secondary market. Investments exceeded PLN 1.1bn.
- In H1 2016, consumer portfolios represented the largest share of the debt supply, with their total nominal value amounting to PLN 6.5bn.
- We expect the high supply of debt portfolios from financial institutions to continue in the second half of the year.



- The supply of consumer debts in Romania increased to PLN 3.3bn in H1 2016, which was due to a significant supply of mortgage portfolios and increased activity of non-bank institutions. Investments reached PLN 0.6bn. Average price depended on the type of debt.
- Unsecured portfolios represented the highest share of supply, with nominal value amounting to PLN 2.1bn.
- KRUK intends to be an active player in all segments of the Romanian market in 2016 and beyond.



### The first half of 2016 saw an increase in consumer portfolios in the Czech Republic and Slovakia



- The investments on Czech and Slovak consumer portfolios totalled approximately PLN 150m, which was similar to the level recorded in the entire 2015.
- The nominal value of consumer debt portfolios exceeded PLN 1.0bn and is on a par with last year's cumulative figure.



#### **Poland – corporate debt portfolios**

- Investments on corporate portfolios in Poland reached approximately PLN 40m, and their nominal value amounted to approximately PLN 800m. The market followed similar trends in H1 2015.
- In recent years, market growth has been rather restrained. Banks continued to show little interest in selling corporate debt portfolios, but KRUK sees a potential for future growth of this market.



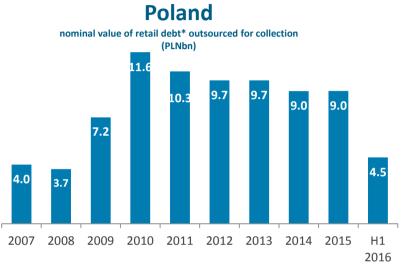
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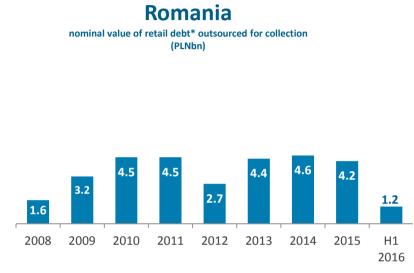
## Germany, Italy, Spain: much larger markets for non-performing debt than Poland

BANK DEBTS	BANK DEBT	BANK DEBT
IN GERMANY	IN ITALY	IN SPAIN
PLN 10,431.0bn	PLN 5,624.2bn	PLN 6,725.2bn
NON-PERFORMING DEBT	NON-PERFORMING DEBT	NON-PERFORMING DEBT
PLN 323.4bn	PLN 860.5bn	PLN 659.1bn
loss ratio: 3.1%	loss ratio: 15.3%	loss ratio: 9.8%
<ul> <li>In Germany, bank loans to the private sector amount to nearly PLN 4.5bn, of which consumer loans represent 20%.</li> <li>For years, the German banking market has been showing a low level of non-performing debt and moderate interest in selling debts.</li> </ul>	<ul> <li>After the 2011 crisis, lending activity in Italy declined. However, a steady market recovery has been observed recently.</li> <li>At the end of 2015, the level of debt at Italian banks was four times higher than in 2008, and banks show considerable interest in selling debt portfolios.</li> </ul>	<ul> <li>In Spain, lending activity shows a similar size and follows similar trends as in Italy.</li> <li>Spanish banks are highly interested in selling their non-performing debt portfolios.</li> </ul>
BANK DEBT IN POLAND	PLN 955.8bn NON-PERFORMING	G DEBT PLN 72.6bn loss ratio: 7.6%



### The Polish market continues to shift focus from debt collection outsourcing to debt sale





- In recent years, Polish banks have continued to shift focus from debt collection outsouring to debt sale, finding measurable benefits in accelerated disposals of debt portfolios.
- In H1 2016, the nominal value of cases outsourced for collection as at the end of June represented exactly 50% of the total value of cases in the entire 2015.
- In H1 2016, banks in Romania were less willing to outsource cases for collection. Instead, they focused on selling debt portfolios and managing selected cases in-house. In H1 2015, the market followed similar trends.



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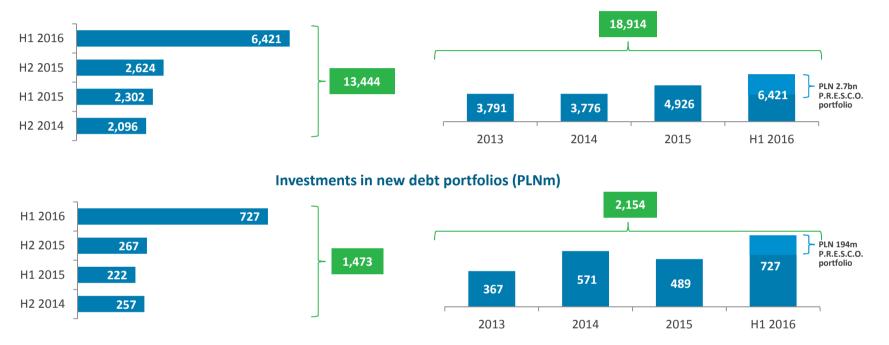
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### In H1 2016, KRUK investments broke a record at PLN 727m, of which 45% was made in Poland

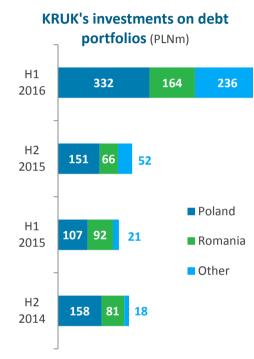


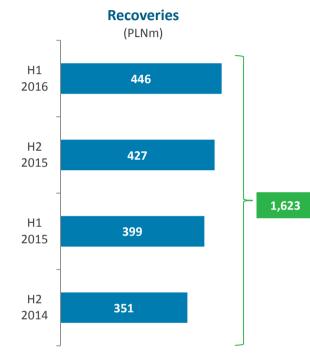
Nominal value of purchased debts (PLNm)

- In the first half of the year, KRUK purchased 31 debt portfolios with an aggregate nominal value of PLN 6.4bn, with the related investments of PLN 727m. Poland was the Company's largest market, representing 45% of the overall investments. Acquisition of a debt portfolio from P.R.E.S.C.O. with a nominal value of PLN 2.7bn for the total price of PLN 194m and acquisition of a debt portfolio with a nominal value of PLN 1.5bn for the total price of PLN 222m on the Italian market accounted for a major share of those investments.
- H1 investments do not include the acquisition of majority portfolio interests with a nominal value of PLN 2.6bn in collaboration with IFC. With that investment included, KRUK's year-to-date investments amount to PLN 0.9bn.



### Significant prior years' investments translated into higher recoveries of PLN 450m generated over a period of six months



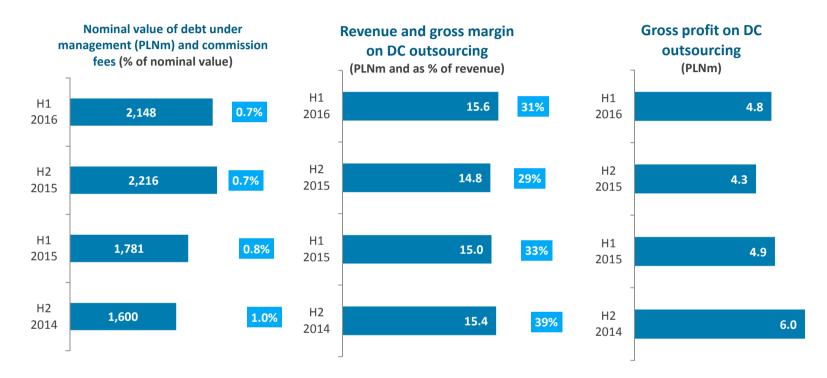


Portfolio revenue and costs (PLNm and as % of recoveries) Η1 31% 315 2016 H2 30% 301 2015 Η1 24% 263 2015 H2 24% 201 2014

- On the back of considerable investments in the first half of the year alone, KRUK is looking at a record-breaking year of 2016 in terms of investments.
- Over the past 12 months, KRUK has invested in seven countries.
- Over the past two years, recoveries have exceeded PLN 1.6bn.
- High recoveries result in another upward revaluation of purchased portfolio assets.
- The macroeconomic situation has a positive effect on recoveries.
- In H1 2016, KRUK maintained a higher ratio of costs to recoveries on the back of a higher number of cases filed with courts and higher fees.
- In the near future, that ratio may remain at a higher level due to the planned referral of cases from the P.R.E.S.C.O. portfolio to courts.



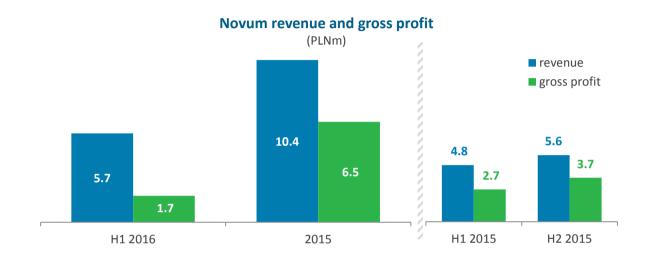
#### KRUK performs well on the competitive debt collection outsourcing market by leveraging high operational efficiency



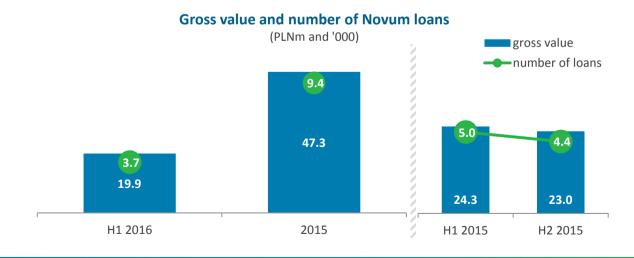
- The nominal value of accounts accepted for collection in the first half of 2016 exceeded PLN 2bn, with revenues and margin remaining flat.
- The KRUK Group performs well on the competitive debt collection outsourcing market by leveraging economies of scale and high operational efficiency.



### Profit margin on the NOVUM loan business declined due to higher tax burden

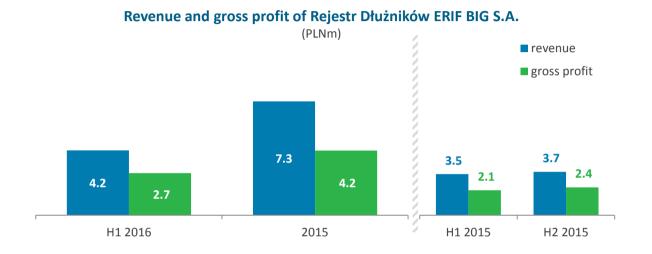


- Revenues reported by NOVUM in 2016 stood at PLN 5.7m, with the profit margin accounting for 30% of revenue.
- The lower margin reported in the first half of the year was the aftermath of a newly introduced tax on financial institutions.
- Gross value of loans sold in H1 decreased slightly on 2015.





### The ERIF Register: fast increase of the number of cases and further improvement in performance







## **5**m

According to the recent audit performed by KPMG on August 2nd 2016, ERIF broke another record by reporting 5.1m cases as at July 4th 2016.

- Compared with H1 2015, the number of cases increased by 47%, and their overall value nearly doubled.
- The Register shows a clear increase in the number of cases referred by courts and local selfgovernment units.
- The Company's revenue in H1 2016 reached PLN 4.2m, with gross profit margin at 64%.



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## KRUK – fast-growing and highly profitable business with strong cash flows (quarterly)

w min zł	Q1 2015	Q2 2015	H1 2015	Q1 2016	Q2 2016	H1 2016	Q - yoy	H - yoy
Debt portfolios purchased								
Investments on debt portfolios	44,9	177,3	222,2	64,1	663,4	727,5	274%	227%
Recoveries	187,2	211,5	398,7	216,9	229,6	446,5	9%	12%
Statement of profit or loss							-	-
Revenue	133,2	153,5	286,8	160,7	180,4	341,1	18%	19%
Revenue from own debt portfolios	121,4	141,7	263,1	148,0	167,4	315,4	18%	20%
including revaluation	2,1	8,9	11,0	23,9	11,0	34,9	24%	217%
Revenue from collection services	7,6	7,3	15,0	8,0	7,6	15,6	4%	4%
Revenue from other products and services	4,2	4,5	8,7	4,7	5,3	10,0	18%	15%
Gross profit	83,4	93,2	176,6	96,3	91,3	187,6	-2%	6%
Gross margin	63%	61%	62%	60%	51%	55%	-	-
Own debt portfolios	78,6	88,3	166,9	91,4	87,2	178,6	-1%	7%
Collection services	2,5	2,4	4,9	2,6	2,2	4,8	-8%	-2%
Other products and services	2,3	2,5	4,7	2,3	1,8	4,1	-28%	-13%
Administrative expenses	-19,2	-24,1	-43,3	-22,7	-25,8	-48,5	7%	12%
Cost of management stock options	-2,7	-5,8	-8,5	-1,9	-2,0	-3,9	-66%	-54%
EBITDA	63,6	68,5	132,1	73,5	64,3	137,8	-6%	4%
EBITDA margin	48%	45%	46%	46%	36%	40%	-	-
NET PROFIT	50,6	57,1	107,7	60,9	50,4	111,3	-12%	3%
net profit margin	38%	37%	38%	38%	28%	33%	-	-
ROE rolling	25%	23%	23%	25%	23%	23%	-	-
				-				-
CASH EBITDA*	129,5	138,2	267,7	142,4	126,4	268,8	-9%	0%



\*- EBITDA gotówkowa = EBITDA + spłaty na pakietach własnych – przychody z windykacji pakietów własnych



## KRUK – fast-growing and highly profitable business with strong cash flows

PLNm	H1 2014	H2 2014	H1 2015	H2 2015	2015	H1 2016	уоу
Debt portfolios purchased							
Investments in debt portfolios	313.1	262.0	222.2	267.1	489.3	727.5	227%
Recoveries	360.4	351.4	398.7	426.9	825.7	446.5	12%
Statement of profit or loss							-
Revenue	263.7	224.2	286.8	324.4	611.2	341.1	19%
Revenue from own debt portfolios	241.2	201.2	263.1	300.5	563.6	315.4	20%
including revaluation	18.2	-10.6	11.0	41.8	52.8	34.9	217%
Revenue from collection services	16.3	15.4	15.0	14.8	29.8	15.6	4%
Revenue from other products and services	6.2	7.6	8.7	9.1	17.8	10.0	15%
Gross profit	167.8	126.1	176.6	181.4	357.9	187.6	6%
Gross margin	64%	56%	62%	56%	59%	55%	-
Own debt portfolios	159.2	116.7	166.9	171.7	338.6	178.6	7%
Collection services	6.4	6.0	4.9	4.3	9.2	4.8	-2%
Other products and services	2.2	3.5	4.7	5.4	10.1	4.1	-13%
Administrative expenses	-32.6	-39.7	-43.3	-51.1	-94.4	-48.5	12%
Cost of management stock options	-3.2	-4.2	-8.5	-4.8	-13.3	-3.9	-54%
EBITDA	134.1	85.4	132.1	129.8	261.9	137.8	4%
EBITDA margin	51%	38%	46%	40%	43%	40%	-
NET PROFIT	100.1	51.7	107.7	96.6	204.3	111.3	3%
net profit margin	38%	23%	38%	30%	33%	33%	-
ROE rolling	28%	26%	24%	26%	26%	23%	-
							-
CASH EBITDA*	253.4	235.6	267.7	256.2	523.9	268.8	0%



Source: KRUK S.A.

\*Cash EBITDA = EBITDA + recoveries from purchased debt portfolios - revenue from collection of purchased debt

## The KRUK Group – P&L by geographical segments (presentation format)

PLNm	H1 2014	H2 2014	H1 2015	H2 2015	2015	H1 2016	уоу
Operating income	263.7	224.2	286.8	324.4	611.2	341.1	19%
Poland	162.1	122.2	162.5	169.8	332.2	174.0	7%
Romania	87.9	94.7	113.3	144.9	258.2	143.0	26%
Other countries	13.7	7.2	11.0	9.8	20.8	24.1	119%
Gross profit	167.8	126.1	176.6	181.4	357.9	187.6	6%
Gross margin	64%	56%	62%	56%	59%	55%	-
Administrative expenses	-32.6	-39.7	-43.3	-51.1	-94.4	-48.5	12%
EBITDA	134.1	85.4	132.1	129.8	261.9	137.8	4%
EBITDA margin	51%	38%	46%	40%	43%	40%	-
Finance income/costs	-29.1	-26.2	-20.2	-21.4	-41.6	-20.0	-1%
Net profit	100.1	51.7	107.7	96.6	204.3	111.3	3%
Net profit margin	38%	23%	38%	30%	33%	33%	-



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## The KRUK Group – strong cash flows ensuring high liquidity of operations

PLNm	H1 2014	H2 2014	H1 2015	H2 2015	2015	H1 2016	уоу
Cash flows from operating activities:	215.5	216.7	241.2	223.5	464.7	254.2	5%
Recoveries from debtors – purchased debt portfolios	360.4	351.4	398.7	426.6	825.7	446.5	12%
Operating costs – purchased debt portfolios	-82.0	248.5	-96.2	-128.8	-225.0	-136.8	42%
Operating margin – debt collection outsourcing	6.4	6.0	4.9	4.3	9.2	4.8	-2%
Administrative expenses	-32.6	105.2	-43.3	-51.1	-94.4	-48.5	12%
Other operating cash flow	-36.6	-494.4	-22.8	-27.5	-50.7	-11.7	-48%
Cash flows from investing activities:	-320.8	-261.3	-225.7	-270.9	-496.6	-738.6	227%
Investments in debt portfolio purchases	-313.3	-257.6	-222.2	-266.7	-489.3	-730.7	229%
Other investing cash flow	-7.5	-3.7	-3.5	-4.2	-7.3	-7.9	-125%
Cash flows from financing activities	139.5	45.7	-19.1	121.1	102.1	481.4	-
Increase in borrowings and lease liabilities	896.9	801.9	454.2	485.2	939.5	761.9	68%
Issue of bonds	0.0	45.0	113.4	130.0	243.4	457.9	304%
Decrease in borrowings and lease liabilities	-702.7	-759.6	-544.5	-498.2	-1 042.8	-779.7	43%
Redemption of bonds	-53.4	-76.5	-29.0	-12.0	41.0	-84.0	190%
Other financing cash flow	-1.3	34.9	-13.1	16.1	-79.0	125.3	-
Net cash flows:	34.2	1.1	-3.6	73.8	70.2	-2.9	-19%

## The KRUK Group – selected items of the statement of financial position (presentation format)

PLNm	H1 2015	2015	H1 2016
ASSETS			
Cash and cash equivalents	72.1	140.7	137.8
Investments in debt portfolios and loans	1 469.0	1 620.6	2 240.5
Other assets	71.9	74.8	75.4
Total assets	1 613.1	1 836.1	2 453.7
EQUITY AND LIABILITIES			
Equity	679.7	784.3	888.9
including: Retained earnings	544.6	641.2	717.0
Liabilities	933.4	1 051.8	1 564.8
including: Borrowings and leases	259.9	245.5	229.3
Bonds	572.7	689.5	1 059.1
Total equity and liabilities	1 613.1	1 836.1	2 453.7
METRICS			
Interest-bearing debt	832.6	935.0	1 288.4
Net interest-bearing debt	760.5	794.3	1 150.6
Net interest-bearing debt to equity	1.1	1.0	1.3
Interest-bearing debt to 12-month cash EBITDA	1.5	1.5	2.2



### KRUK has good access to financing in the form of bank loans and bonds, also denominated in euro

#### **Bank loans**

(PLNm)	Bank credi as at June		Percentage drawn as at June 30th 2016					
Bank loans		635	;		219	34.4%		
Lenders		WBK, Getin Noble Bank, mBank, 2 BNP Paribas, PKO BP						
Interest rate	1M/3M WIBOR + m	argin of 1.0-2.25 p	р					
Maturity date of the longest facility	2024							
		Во	nds					
(PLNm) **	H1 2016	2017	2018	2019	2020	2021	2022	
Issued	523	-	-	-		-	-	
Redeemed Bonds outstanding at end of period	84 1,131*	135 <b>1,011</b>	84 135 115 135 88 465 20					

\* The value of bonds outstanding as at June 30th 2016 is lower by PLN 65m – this amount will be disclosed as a liability in July 2016.

Financing entities	Institutional investors: OFE, TFI Retail investors	Bonds – latest developments
Interest rate	Floating: 3M WIBOR + margin of 2.5-4.6 pp Fixed: 3.0-4.5 pp	<ul> <li>On August 10th 2016, KRUK issued bonds with a nominal value of EUR 20m in a private placement.</li> </ul>
Maturity (counting from issue date)	36–72 months	



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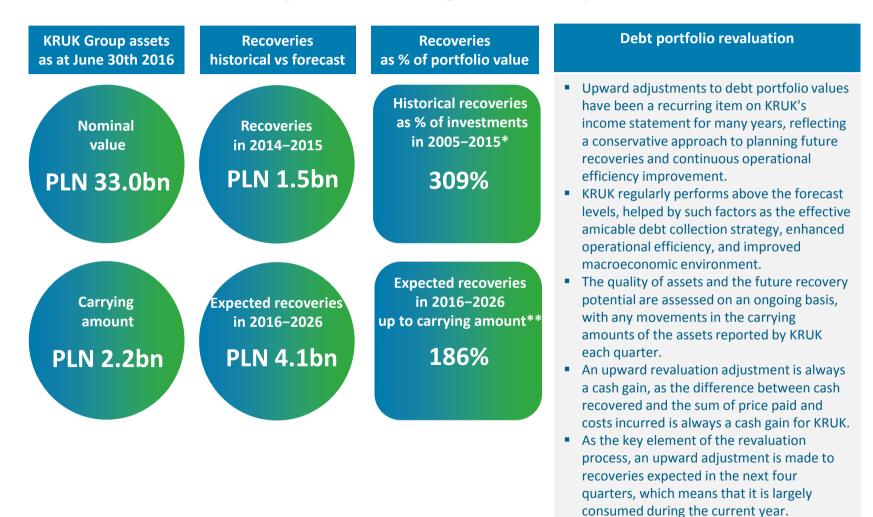


### **KRUK's growth matrix**

	KRUK has a strong potential for business growth across products and geographical regions										
Curr lines	rent business s	Poland	Romania	Czech Republic	Slovakia	Germany	Italy	Spain			
chases	Consumer	~	~	~	~	~	~	V			
Debt portfolio purchases	Mortgage	~	~								
Debt p	Corporate	~	V								
	t collection ourcing	$\checkmark$	~	$\checkmark$	V						
Con	sumer loans	~									
Crec	lit information	V									



### Debt portfolios regularly revalued upwards in the course of business, attesting to the strength of Group assets



\* Historical weighted average value of recoveries as a percentage of investments on portfolios purchased in 2005–2015

KRUK

\*\* Recoveries expected over the next ten years from the portfolio held as at the end of 2015 as a percentage of the portfolio carrying amount

## Marketing and PR activities in H1 2016

- Official opening of the Piła branch for employee and their families, but also for the press
- Rejestr Dłużników ERIF became the main partner of the Non-bank Lending Sector Congress
- The KRUK Group partnered with the Wrocław Women's Forum to promote the role and work of women at KRUK and to present the project for engaging women as local site consultants
- Another round of the Company's advertising campaign was launched in Romania
- In Q2 KRUK launched a pilot programme offering a real savings opportunity to the Group's customers - discount coupons from our partners
- Nationwide launch of the KRUK Group's new website





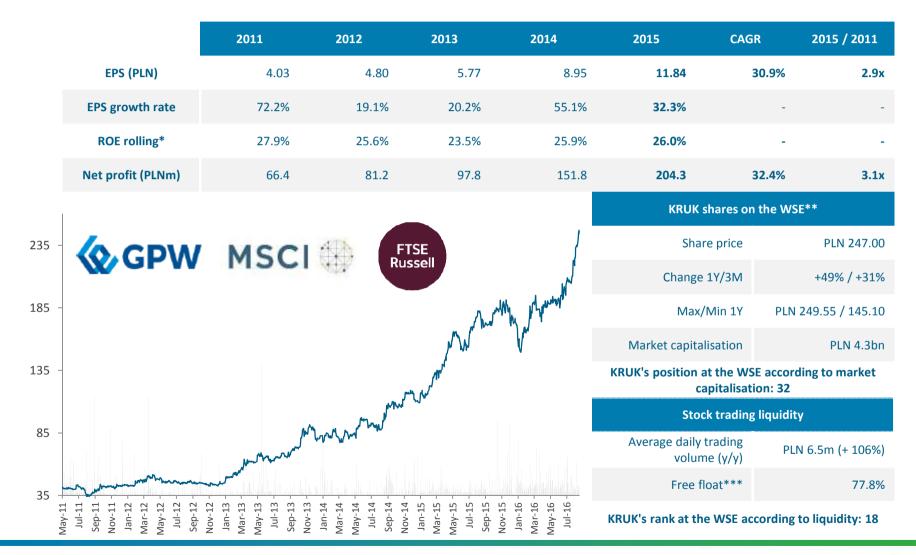








#### **KRUK's market capitalisation goes beyond USD 1 billion**





\* ROE for the last four quarters; equity at end of period.

\*\* Source: Stooq.com, as at August 25h 2016 or GPWInfostrefa, as at end of June 2016

\*\*\* Free float - shareholders with a holding of less than 10%

#### **Investor Relations in 2015–2016**

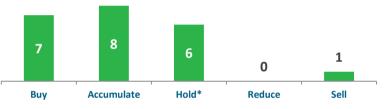
#### Selected IR plans for 2016

March 9th-10th	Roadshow in Germany and Scandinavia (Frankfurt, Stockholm)	
March 11th	Carnegie Debt Purchase Seminar 2016 (Stockholm)	
March 15th–17th	PKO BP Polish Capital Market 2016 Conference (London)	
May 16th	Poland Conference (Auerbach, IPOPEMA) in New York	
June 1st-2nd	Wood Emerging Europe Financials Conference in Warsaw	
June 3rd-5th	Wall Street 20 Conference of the Polish Association of Retail Investors	
September 14th-16th	Roadshow in the USA	
September 20th	Societe Generale Conference in Paris	
September 21st-22nd	Roadshow in London	
October 13th-14th	ERSTE Conference in Stegersbach	
November 29th-30th	WOOD's Winter in Prague	

#### Most recent stock recommendations

Date	Institution	Recommendation	ТР
June 2016	DM mBanku	accumulate	PLN 211.44
June 2016	DM BDM	accumulate	PLN 215.40
June 2016	DM BKO BP	buy	PLN 211.00

#### **Recommendations received in 2015 and 2016**



#### For more details, go to:

pl.kruk.eu/relacje-inwestorskie/raporty/raporty-analityczne

#### Sell-side analysts covering Company stock

Institution	Analyst
DM BDM	Maciej Bobrowski
DM BZ WBK	Dariusz Górski
DI Investors	Michał Fidelus
Erste Group	Adam Rzepecki
Haitong	Łukasz Jańczak
Ipopema	Iza Rokicka
DM mBanku	Michał Konarski
<b>DM PKO BP</b>	Jaromir Szortyka
Trigon DM	Grzegorz Kujawski
Wood & Co.	Jerzy Kosiński





### **KRUK S.A.**

ul. Wołowska 8 51-116 Wrocław, Poland www.kruksa.pl

Investor Relations: ir@kruksa.pl For investors: www.kruksa.pl/dla-inwestora















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